Annual Workforce Equality Report 2021/22

1. The Number of Employees in Post (Permanent, Fixed Term and Temporary Employees)
a. By Ethnic Origin

|  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
| White | $91 \%$ | $91 \%$ | $90 \%$ | $91 \%$ | $91 \%$ | $92 \%$ | 88.87 <br> $\%$ | $88.73 \%$ | $89.32 \%$ | $89.17 \%$ | $89.06 \%$ |
| Other Ethnic <br> Group | $9 \%$ | $9 \%$ | $10 \%$ | $9 \%$ | $9 \%$ | $7 \%$ | $9.92 \%$ | $10.04 \%$ | $9.27 \%$ | $8.81 \%$ | $9.4 \%$ |
| Undefined* | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $1 \%$ | $1.21 \%$ | $1.23 \%$ | $1.41 \%$ | $2.02 \%$ | $1.54 \%$ |

* Undefined relates to those employees for whom data has not been collected

b. By Disability

|  |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | $\mathbf{2 0 2 1}$ |
| Employees with <br> a Disability | $26.88 \%$ | $27.23 \%$ | $27.63 \%$ | $21.45 \%$ | $28.86 \%$ | $32.8 \%$ | $29.96 \%$ | $28.07 \%$ | $22.78 \%$ | $19.27 \%$ |


c. By Gender

|  |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| Female | $50.9 \%$ | $49.59 \%$ | $47.93 \%$ | $45.52 \%$ | $45.96 \%$ | $47 \%$ | $47.57 \%$ | $48.77 \%$ | $47.98 \%$ | $49.17 \%$ |
| Male |  |  |  |  |  | $48.94 \%$ |  |  |  |  |



2 The Number of Applicants for Employment

### 2.1 Applicants for Employment

a. By Ethnic Origin

| Year |  | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2021/22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | White | $\begin{gathered} 859 \\ (82.92 \%) \end{gathered}$ | $\begin{gathered} 892 \\ (81.02 \%) \end{gathered}$ | $\begin{gathered} 1092 \\ (81.25 \%) \end{gathered}$ | $\begin{gathered} 626 \\ \text { (81.51\%) } \end{gathered}$ | $\begin{gathered} 794 \\ (82.11 \%) \end{gathered}$ | $\begin{gathered} 504 \\ (79.25 \%) \end{gathered}$ | $\begin{gathered} 718 \\ (73.57 \%) \end{gathered}$ | $\begin{gathered} 441 \\ (73.74 \%) \end{gathered}$ | $\begin{gathered} 544 \\ (68.34 \%) \end{gathered}$ | $\begin{gathered} 316 \\ (65.83 \%) \end{gathered}$ |
|  |  | $\begin{gathered} 167 \\ 16.12 \%) \end{gathered}$ | $\begin{gathered} 190 \\ (17.26 \%) \end{gathered}$ | $\begin{gathered} 240 \\ (17.85 \%) \end{gathered}$ | $\begin{gathered} 125 \\ (16.28 \%) \end{gathered}$ | $\begin{gathered} 162 \\ (16.75 \%) \end{gathered}$ | $\begin{gathered} 127 \\ (19.97 \%) \end{gathered}$ | $\begin{gathered} 258 \\ (26.43 \%) \end{gathered}$ | $\begin{gathered} 156 \\ (26.09 \%) \end{gathered}$ | $\begin{gathered} 247 \\ (31.03 \%) \end{gathered}$ | $\begin{gathered} \hline 163 \\ (33.96 \%) \end{gathered}$ |
|  | Did not specify | $\begin{gathered} 10 \\ (0.96 \%) \end{gathered}$ | $\begin{gathered} 19 \\ (1.72 \%) \end{gathered}$ | $\begin{gathered} 12 \\ (0.89 \%) \end{gathered}$ | $\begin{gathered} 17 \\ (2.21 \%) \\ \hline \end{gathered}$ | $\begin{gathered} 11 \\ (1.14 \%) \end{gathered}$ | $\begin{gathered} 5 \\ (0.78 \%) \end{gathered}$ | 0 | $\begin{gathered} 1 \\ (0.17 \%) \end{gathered}$ | $\begin{gathered} \hline 5 \\ (0.63 \%) \end{gathered}$ | $\begin{gathered} 1 \\ (0.21 \%) \end{gathered}$ |


b. By Disability

| Year | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | $2018 / 19$ | $2019 / 20$ |
| ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $2021 / 22$ |  |  |  |  |  |  |  |  |  |
| No of applicants <br> with a disability | 30 | 25 | 18 | 18 | 17 | 32 | 32 | 32 | 38 |
| $(2.90 \%)$ | $(2.27 \%)$ | $(1.34 \%)$ | $(2.34 \%)$ | $(1.76 \%)$ | $(5.03 \%)$ | $(3.28 \%)$ | $(5.35 \%)$ | $(4.77 \%)$ | $(6.04 \%)$ |


c. By Gender

|  | Year | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2021/22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Female | $\begin{gathered} 482 \\ (46.53 \%) \end{gathered}$ | $\begin{gathered} 425 \\ (38.60 \%) \end{gathered}$ | $\begin{gathered} 464 \\ 34.52 \%) \end{gathered}$ | $\begin{gathered} 251 \\ (32.68 \%) \end{gathered}$ | $\begin{gathered} 460 \\ (47.57 \%) \end{gathered}$ | $\begin{gathered} 314 \\ (49.37 \%) \end{gathered}$ | $\begin{gathered} 565 \\ (57.89 \%) \end{gathered}$ | $\begin{gathered} 287 \\ (47.99 \%) \end{gathered}$ | $\begin{gathered} 463 \\ (58.16 \%) \end{gathered}$ | $\begin{gathered} 263 \\ (54.79 \%) \end{gathered}$ |
|  | Male | $\begin{gathered} 554 \\ (53.47 \%) \end{gathered}$ | $\begin{gathered} 676 \\ (61.40 \%) \end{gathered}$ | $\begin{gathered} 880 \\ (65.47 \%) \end{gathered}$ | $\begin{gathered} 517 \\ (67.32 \%) \end{gathered}$ | $\begin{gathered} 507 \\ (52.43 \%) \end{gathered}$ | $\begin{gathered} 322 \\ (50.63 \%) \end{gathered}$ | $\begin{gathered} 410 \\ (42.015) \end{gathered}$ | $\begin{gathered} 309 \\ (51.67 \% \end{gathered}$ | $\begin{gathered} 328 \\ (41.20 \%) \end{gathered}$ | $\begin{gathered} 216 \\ (45 \%) \end{gathered}$ |
|  | Unspecified | 0 | 0 | 0 | 0 | 0 | 0 | $\begin{gathered} 1 \\ (0.10 \%) \end{gathered}$ | $\begin{gathered} 2 \\ (0.33 \%) \end{gathered}$ | $\begin{gathered} 5 \\ (0.64 \%) \\ \hline \end{gathered}$ | $\begin{gathered} 1 \\ (0.21 \%) \end{gathered}$ |



### 2.2. Applicants Shortlisted for Employment

a. By Ethnic Origin

| Year |  | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2021/22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | White | $\begin{gathered} 173 \\ (83.98 \%) \end{gathered}$ | $\begin{gathered} 175 \\ (78.82 \%) \end{gathered}$ | $\begin{gathered} 227 \\ (79.93 \%) \end{gathered}$ | $\begin{gathered} 217 \\ (84.77 \%) \end{gathered}$ | $\begin{gathered} 240 \\ (86.33 \%) \end{gathered}$ | $\begin{gathered} 198 \\ (84.20 \%) \end{gathered}$ | $\begin{gathered} 235 \\ (77.56 \%) \end{gathered}$ | $\begin{gathered} 202 \\ (79.22 \%) \end{gathered}$ | $\begin{gathered} 208 \\ (74.02 \%) \end{gathered}$ | $\begin{gathered} 179 \\ (73.63 \%) \end{gathered}$ |
|  |  | $\begin{gathered} 33 \\ (16.02 \%) \end{gathered}$ | $\begin{gathered} 47 \\ (21.18 \%) \end{gathered}$ | $\begin{gathered} 57 \\ (20.07 \%) \end{gathered}$ | $\begin{gathered} 39 \\ (15.23 \%) \end{gathered}$ | $\begin{gathered} 38 \\ (13.67 \%) \end{gathered}$ | $\begin{gathered} 36 \\ (15.8 \%) \end{gathered}$ | $\begin{gathered} 68 \\ (22.44 \%) \end{gathered}$ | $\begin{gathered} 53 \\ (20.78 \%) \end{gathered}$ | $\begin{gathered} 73 \\ (25.98 \%) \end{gathered}$ | $\begin{gathered} 64 \\ (26.37 \%) \end{gathered}$ |



## b. By Disability

| Year | 2011/12 | $\mathbf{2 0 1 2 / 1 3}$ | $\mathbf{2 0 1 3 / 1 4}$ | $\mathbf{2 0 1 4 / 1 5}$ | $\mathbf{2 0 1 5 / 1 6}$ | $\mathbf{2 0 1 6 / 1 7}$ | $\mathbf{2 0 1 7 / 1 8}$ | $\mathbf{2 0 1 8 / 1 9}$ | $\mathbf{2 0 1 9 / 2 0}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2021/22 |  |  |  |  |  |  |  |  |  |
| No of applicants <br> with a disability <br> shortlisted | 7 | $(3.40 \%)$ | $(0.45 \%)$ | $(1.78 \%)$ | 5 | 5 | 12 | 10 | 15 |
| $(1.95 \%)$ | $(1.80 \%)$ | $(5.13 \%)$ | $(3.3 \%)$ | $(5.88 \%)$ | $(5.34 \%)$ | $(5.35 \%)$ |  |  |  |



## c. By Gender

|  | Year | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2021/22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Female | $\begin{gathered} 80 \\ (38.83 \%) \end{gathered}$ | $\begin{gathered} 127 \\ (57.20 \%) \end{gathered}$ | $\begin{gathered} 89 \\ (31.34 \%) \end{gathered}$ | $\begin{gathered} 98 \\ (38.28 \%) \end{gathered}$ | $\begin{gathered} 156 \\ (56.12 \%) \end{gathered}$ | $\begin{gathered} 113 \\ (48.29 \%) \end{gathered}$ | $\begin{gathered} 176 \\ \text { (58.09\%) } \end{gathered}$ | $\begin{gathered} 123 \\ (48.24 \%) \end{gathered}$ | $\begin{gathered} 152 \\ (54.10 \%) \end{gathered}$ | $\begin{gathered} 108 \\ (44.44 \%) \end{gathered}$ |
|  | Male | $\begin{gathered} 126 \\ (61.17 \%) \end{gathered}$ | $\begin{gathered} 95 \\ (42.80 \%) \end{gathered}$ | $\begin{gathered} 195 \\ (68.66 \%) \end{gathered}$ | $\begin{gathered} 158 \\ (61.72 \%) \end{gathered}$ | $\begin{gathered} 122 \\ (43.88 \%) \end{gathered}$ | $\begin{gathered} 121 \\ (51.71 \%) \end{gathered}$ | $\begin{gathered} 126 \\ (41.58 \%) \end{gathered}$ | $\begin{gathered} 132 \\ (51.76 \%) \end{gathered}$ | $\begin{gathered} 128 \\ (45.55 \%) \end{gathered}$ | $\begin{gathered} 135 \\ (55.56 \%) \end{gathered}$ |
|  | Unspecified | 0 | 0 | 0 | 0 | 0 | 0 | $\begin{gathered} 1 \\ (0.33 \%) \end{gathered}$ | 0 | $\begin{gathered} 1 \\ (0.35 \%) \end{gathered}$ | $\begin{gathered} 0 \\ (0 \%) \end{gathered}$ |



### 2.3 Shortlisted Applicants Appointed

a. By Ethnic Origin

| Year |  | $2011 / 12$ | $2012 / 13$ | $2013 / 1$ | $2014 / 15$ | $2015 / 16$ | $2016 / 17$ | $2017 / 18$ | $2018 / 19$ | $2019 / 20$ | $2021 / 22$ |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 4 |  |  |  |  |  |  |  |  |$)$

Shortlisted applicants by ethnic origin 2021/22

b. By Disability

| Year | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2021/22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No of shortlisted applicants with a disability appointed | $\begin{gathered} 2 \\ (4.08 \%) \end{gathered}$ | 0 | $\begin{gathered} 1 \\ (1.39 \%) \end{gathered}$ | $\begin{gathered} 2 \\ (2.15 \%) \end{gathered}$ | 0 | $\begin{gathered} 3 \\ (4.22 \%) \end{gathered}$ | $\begin{gathered} 2 \\ (2.47 \%) \end{gathered}$ | $\begin{gathered} 5 \\ (1.96 \%) \end{gathered}$ | $\begin{gathered} 2 \\ (25.64 \%) \end{gathered}$ | $\begin{gathered} 5 \\ (6.17 \%) \end{gathered}$ |


c. By Gender

| Year |  | 2011/12 | $\begin{gathered} 2012 / 1 \\ 3 \end{gathered}$ | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2021/22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of shortlisted Applicants appointed | Female | $\begin{gathered} 21 \\ (42.86 \%) \end{gathered}$ | $\begin{gathered} 25 \\ (39.06 \\ \%) \end{gathered}$ | $\begin{gathered} 23 \\ (31.94 \%) \end{gathered}$ | $\begin{gathered} 41 \\ (44.08 \%) \end{gathered}$ | $\begin{gathered} 41 \\ (57.53 \%) \end{gathered}$ | $\begin{gathered} 32 \\ (45.07 \%) \end{gathered}$ | $\begin{gathered} 56 \\ (69.14 \%) \end{gathered}$ | $\begin{gathered} 43 \\ (62.32 \%) \end{gathered}$ | $\begin{gathered} 45 \\ (57.69 \%) \end{gathered}$ | $\begin{gathered} 43 \\ (53.09 \%) \end{gathered}$ |
|  | Male | $\begin{gathered} 28 \\ (57.14 \%) \end{gathered}$ | $\begin{gathered} 39 \\ (60.94 \\ \%) \end{gathered}$ | $\begin{gathered} 49 \\ (68.06 \%) \end{gathered}$ | $\begin{gathered} 52 \\ (55.92 \%) \end{gathered}$ | $\begin{gathered} 31 \\ (42.47 \%) \end{gathered}$ | $\begin{gathered} 39 \\ (54.93 \%) \end{gathered}$ | $\begin{gathered} 25 \\ (30.86 \%) \end{gathered}$ | $\begin{gathered} 25 \\ (36.23 \%) \end{gathered}$ | $\begin{gathered} 33 \\ (42.31 \%) \end{gathered}$ | $\begin{gathered} 38 \\ (46.91 \%) \end{gathered}$ |
|  | Unspecified |  |  |  |  |  |  |  | $\begin{gathered} 1 \\ (1.45 \%) \end{gathered}$ | 0 | $\begin{gathered} 0 \\ (0 \%) \end{gathered}$ |



## 3 The Number of Applicants for Promotion

a. By Ethnic Origin

| Year | Ethnic Group | Applied For Promotion | Shortlisted For Promotion | Achieved Promotion |
| :---: | :---: | :---: | :---: | :---: |
| 2009/10 $\quad$ 年 |  |  |  |  |
|  | White | 7 | 5 | 4 |
|  | Other Ethnic Group | 1 | 1 | 0 |
|  | Undefined | 0 | 0 | 0 |
| 2010/11 |  |  |  |  |
|  | White | 22 | 19 | 6 |
|  | Other Ethnic Group | 2 | 2 | 0 |
|  | Undefined | 0 | 0 | 0 |
| 2011/12 |  |  |  |  |
|  | White | 35 | 28 | 11 |
|  | Other Ethnic Group | 3 | 2 | 2 |
|  | Undefined | 0 | 0 | 0 |
| 2012/13 |  |  |  |  |
|  | White | 29 | 23 | 10 |
|  | Other Ethnic Group | 1 | 1 | 1 |
|  | Undefined | 0 | 0 | 0 |
| 2013/14 |  |  |  |  |
|  | White | 40 | 30 | 16 |
|  | Other Ethnic Group | 4 | 4 | 0 |
|  | Undefined | 0 | 0 | 0 |
| 2014/15 |  |  |  |  |
|  | White | 55 | 54 | 23 |
|  | Other Ethnic Group | 6 | 5 | 2 |
|  | Undefined | 0 | 0 | 0 |
| 2015/16 |  |  |  |  |
|  | White | 36 | 33 | 17 |
|  | Other Ethnic Groups | 4 | 4 | 1 |
|  | Undefined | 0 | 0 | 0 |
| 2016/17 |  |  |  |  |
|  | White | 52 | 44 | 25 |
|  | Other Ethnic Groups | 6 | 6 | 3 |
|  | Undefined | 0 | 0 | 0 |


| $2017 / 18$ |  |  |  |  |
| :--- | :--- | :---: | :---: | :---: |
|  | White | 23 | 23 | 26 |
|  | Other Ethnic Groups | 3 | 3 | 1 |
|  | Undefined | 0 | 0 | 0 |
| $2018 / 19$ |  |  |  | 26 |
|  | White | 49 | 72 | 4 |
|  | Other Ethnic Groups | 8 | 0 | 0 |
|  | Undefined | 0 |  |  |
| $2019 / 20$ |  | 46 | 43 | 21 |
|  | White | 4 | 3 | 0 |
|  | Other Ethnic Groups | 0 | 0 | 0 |
|  | Undefined |  | 43 | 32 |
| $2021 / 22$ |  | 6 | 6 | 4 |
|  | White | 0 | 0 | 0 |
|  | Other Ethnic Groups | Undefined |  |  |

b. By Disability

| Year | Applied for <br> Promotion | Shortlisted for <br> Promotion | Achieved <br> Promotion |
| :--- | :---: | :---: | :---: |
| $2009 / 10$ | 0 | 0 | 0 |
| $2010 / 11$ | 0 | 0 | 0 |
| $2011 / 12$ | 1 | 0 | 0 |
| $2012 / 13$ | 3 | 3 | 3 |
| $2013 / 14$ | 1 | 1 | 1 |
| $2014 / 15$ | 0 | 0 | 0 |
| $2015 / 16$ | 0 | 0 | 0 |
| $2016 / 17$ | 5 | 4 | 3 |
| $2017 / 18$ | 1 | 1 | 1 |
| $2018 / 19$ | 1 | 2 | 7 |
| $2019 / 20$ | 7 | 7 | 7 |
| $2021 / 22$ |  |  |  |

c. By Gender

| Year | Gender | Applied for Promotion | Shortlisted for Promotion | Achieved Promotion |
| :---: | :---: | :---: | :---: | :---: |
| 2009/10 | Female | 3 | 2 | 2 |
|  | Male | 5 | 4 | 2 |
| 2010/11 | Female | 16 | 12 | 4 |
|  | Male | 9 | 9 | 2 |
| 2011/12 | Female | 21 | 15 | 8 |
|  | Male | 17 | 15 | 5 |
| 2012/13 | Female | 15 | 12 | 7 |
|  | Male | 15 | 12 | 4 |
| 2013/14 | Female | 27 | 25 | 11 |
|  | Male | 17 | 9 | 5 |
| 2014/15 | Female | 40 | 36 | 14 |
|  | Male | 24 | 21 | 9 |
| 2015/16 | Female | 26 | 25 | 12 |
|  | Male | 14 | 12 | 6 |
| 2016/17 | Female | 28 | 26 | 13 |
|  | Male | 30 | 24 | 15 |
| 2017/18 | Female | 14 | 14 | 9 |
|  | Male | 11 | 11 | 8 |
|  | Unspecified | 2 | 1 | 0 |
| 2018/19 | Female | 41 | 35 | 22 |
|  | Male | 16 | 14 | 8 |
|  | Unspecified | 0 | 0 | 0 |
| 2019/20 | Female | 25 | 24 | 14 |
|  | Male | 25 | 22 | 10 |
|  | Unspecified | 0 | 0 | 0 |
| 2021/22 | Female | 27 | 27 | 18 |
|  | Male | 22 | 22 | 18 |
|  | Unspecified | 0 | 0 | 0 |

4. The Number of Employees Receiving Training

## a. By Ethnic Origin

|  |  | \% Of Staff per Group Receiving Training |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ethnic Origin | $2011 / 12$ | $2012 / 13$ | $2013 / 14$ | $2014 / 15$ | $2015 / 16$ | $2016 / 17$ | $2017 / 18$ | $2018 / 19$ | $2019 / 20$ | $2020 / 21$ | $2021 / 22$ |
| White | $92.05 \%$ | $92.46 \%$ | $90.16 \%$ | $91.23 \%$ | $93.11 \%$ | $90.56 \%$ | $96 \%$ | $87.09 \%$ | $90.86 \%$ | $89.03 \%$ | $87.98 \%$ |
| Other Ethnic Group | $7.95 \%$ | $7.54 \%$ | $7.96 \%$ | $7.61 \%$ | $6.47 \%$ | $9.44 \%$ | $6.25 \%$ | $10.96 \%$ | $8.4 \%$ | $0.20 \%$ | $11.47 \%$ |
| Undefined* | 0 | 0 | $1.87 \%$ | $1.16 \%$ | $0.42 \%$ | 0 | 0 | $1.95 \%$ | $0.74 \%$ | $10.86 \%$ | $0.55 \%$ |


b. By Disability

| \% Of Staff Receiving Training |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
| Employees with a disability receiving training | 13.92\% | 11.17\% | 8.66\% | 9.85\% | 8.98\% | 9.44\% | 7\% | 10.6\% | 25.74\% | 17.61\% | 15.8\% |


c. By Gender

| \% of Staff per Group Receiving Training |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
| Male | 50.28\% | 51.40\% | 50.35\% | 53.39\% | 54.28\% | 47.90\% | 46\% | 65.77\% | 43.38\% | 22.54\% | 33.81\% |
| Female | 49.72\% | 48.60\% | 49.65\% | 46.61\% | 45.72\% | 52.10\% | 54\% | 34.23\% | 56.62\% | 77.46\% | 66.19\% |


5. The Number of Staff Involved in Grievance Procedures
a. By Ethnic Origin

| Number of Grievances |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ethnic Group | 2011/12 | 2012/13 | 2013/14 | $\begin{gathered} 2014 / \\ 15 \end{gathered}$ | $\begin{gathered} 2015 / \\ 16 \end{gathered}$ | $\begin{gathered} 2016 / \\ 17 \end{gathered}$ | $\begin{gathered} 2017 / 1 \\ 18 \end{gathered}$ | $\begin{gathered} 2018 / 19 \end{gathered}$ | 2019/20 | 2020/21 | 2021/22 |
| White | 1 | 0 | 0 | 2 | 1 | 1 | 3 | 3 | 3 | 2 | 3 |
| Other Ethnic Group | 0 | 1 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 1 | 2 |
| Undefined | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

b. By Disability

| Number of Grievances |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
| Cases involving employees with a disability | 1 | 0 | 0 | 2 | 0 | 0 | 1 | 0 | 0 | 0 | 2 |

c. By Gender

| Number Grievances |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $2011 / 12$ | $2012 / 13$ | $2013 / 14$ | $2014 / 15$ | $2015 / 16$ | $2016 / 17$ | $2017 / 18$ | $2018 / 19$ | $2019 / 20$ | $2020 / 21$ | $2021 / 22$ |
| Females | 0 | 0 | 0 | 1 | 1 | 0 | 2 | 2 | 1 | 0 | 2 |
| Males | 1 | 1 | 0 | 1 | 2 | 1 | 1 | 1 | 2 | 3 | 3 |

6. The Number of Staff Involved in Disciplinary Procedures
a. By Ethnic Origin

| Number of Disciplinary Procedures |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ethnic Group | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
| White | 11 | 8 | 5 | 17 | 10 | 13 | 9 | 20 | 15 | 8 | 13 |
| Other Ethnic Group | 2 | 0 | 1 | 3 | 0 | 0 | 0 | 2 | 1 | 0 | 1 |
| Undefined* | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

b. By Disability

| Number of Disciplinary Procedures |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $2011 / 12$ | $2012 / 13$ | $2013 / 14$ | $2014 / 15$ | $2015 / 16$ | $2016 / 17$ | $2017 / 18$ | $2018 / 19$ | 2019/20 | 2020/21 | 2021/22 |
| Cases of <br> employees <br> with a <br> disability | 1 | 0 | 0 | 2 | 0 | 0 | 1 | 0 | 3 | 1 | 2 |

c. By Gender

| Number of Disciplinary Procedures |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 1 1 / 1 2}$ | $\mathbf{2 0 1 2 / 1 3}$ | $\mathbf{2 0 1 3 / 1 4}$ | $\mathbf{2 0 1 4 / 1 5}$ | $\mathbf{2 0 1 5 / 1 6}$ | $\mathbf{2 0 1 6 / 1 7}$ | $\mathbf{2 0 1 7 / 1 8}$ | $\mathbf{2 0 1 8 / 1 9}$ | $\mathbf{2 0 1 9 / 2 0}$ | $\mathbf{2 0 2 0 / 2 1}$ |
| 2021/22 |  |  |  |  |  |  |  |  |  |  |
| Females | 2 | 2 | 1 | 7 | 5 | 1 | 5 | 4 | 3 | 2 |
|  | 2 |  |  |  |  |  |  |  |  |  |
| Males | 12 | 6 | 5 | 13 | 5 | 12 | 4 | 18 | 13 | 6 |

## 7. The Number of Employees Who Ceased To Be Employed By The Authority

## a. By Ethnic Origin

| Number of Leavers |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ethnic Group | $\mathbf{2 0 1 1 / 1 2}$ | $\mathbf{2 0 1 2 / 1 3}$ | $\mathbf{2 0 1 3 / 1 4}$ | $\mathbf{2 0 1 4 / 1 5}$ | $\mathbf{2 0 1 5 / 1 6}$ | $\mathbf{2 0 1 6 / 1 7}$ | $\mathbf{2 0 1 7 / 1 8}$ | $\mathbf{2 0 1 8 / 1 9}$ | $\mathbf{2 0 1 9 / 2 0}$ | $\mathbf{2 0 2 0 / 2 1}$ | $\mathbf{2 0 2 1 / 2 2}$ |
| White | 54 | 31 | 41 | 65 | 58 | 71 | 70 | 57 | 50 | 48 | 74 |
| Other Ethnic Group | 4 | 2 | 3 | 14 | 9 | 5 | 8 | 7 | 2 | 5 | 11 |
| Undefined | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 1 | 1 |

## b. By Disability

| Number of Leavers |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
| Leavers with a disability | 7 | 8 | 12 | 7 | 10 | 12 | 9 | 8 | 12 | 10 | 19 |

## c. By Gender

| Number of Leavers |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
| Female | 35 | 13 | 15 | 32 | 33 | 33 | 36 | 31 | 30 | 32 | 45 |
| Male | 23 | 20 | 29 | 47 | 34 | 44 | 45 | 33 | 22 | 22 | 41 |

Note: The Council undertakes ethnic monitoring in accordance with the provisions of the Equality Act 2010 and Census classifications. However, data will not be made public where to do so could lead to the identification of individuals. Therefore, throughout this report, monitoring is undertaken by 'white' and 'other ethnic group'.

## 8. GENDER PAY GAP

The gender pay gap is the percentage difference between both the average and median hourly earnings of men and women across the workforce. We are required to report on these figures and publish them annually on both the Council's website and also on www.gov.uk

These figures demonstrate that Rugby Borough Council's pay gap has been decreasing year on year since 2018/19 for both the average and median hourly pay rate , the average down from $6.6 \%$ to $3.4 \%$ and the median down from $1.9 \%$ to 0.4\%.


